2023

# SUSTAINABLE TOURISM STRATEGY





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### 1. Context

#### 1.1. Strategy – Main strands and SDGs

The goal of this strategy is to lay the foundations for Turisme de Barcelona's commitment to sustainability as part of a model based on improving the competitive capacity and profitability of tourism's economic system, the natural and cultural values of the destination and the equitable distribution of the benefits and costs of tourism.

The strategy includes a work plan with 16 goals and 48 actions to be carried out in the 2023-2025 timeframe that underline the **Turisme de Barcelona Consortium's** commitment to promoting sustainable tourism as a complex system that brings together visitors, the resident population and the region using an integrative approach.

The document focuses on three Sustainable Development Goals (SDGs)

- Environmental sustainability
- Economic sustainability
- Socio-cultural sustainability

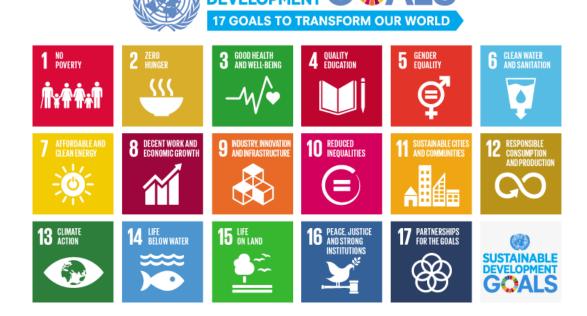
The goals set out in Barcelona City Council's Municipal Tourism Plan include programmes and action plans to guide the promotion of the city, regulate the management of the different effects of tourism and boost the returns generated by the visitor economy. Barcelona City Council has enacted a number of governance plans, agreements and measures that have been taken into account in implementing the actions, such as, for instance:

- 2018-2030 Climate Plan
- Barcelona Tourist Mobility Strategy
- Creation of new imaginaries and contents to improve tourist mobility and sustainable tourism
- Destination Barcelona Tourism Marketing Strategy (EMTDB)
- Barcelona International District programme
- Governance measures to boost the Blue Economy in Barcelona

On 25th September 2015, the United Nations General Assembly approved the 2030 Sustainable Development Agenda, together with the Sustainable Development Goals SDGs), a framework plan of action that includes 17 goals and 169 targets, which seek to guide civil society and the

private sector in gauging their contributions to sustainable development with their sights set on 2030.

SUSTAINABLE



**ILLUSTRATION 1. SUSTAINABLE DEVELOPMENT GOALS (SOURCE: UN)** 

Each one of the actions detailed in the current strategy seeks to move forward in achieving the Sustainable Development Goals (SDGs) by fostering the relationship between actions and the SDGs, detailed in appendix 1 of this document.

Corporate Social Responsibility is another common strand of the Turisme de Barcelona Consortium's actions.

The consortium is committed to creating environments that are free of discrimination and to working for gender equality. To make this possible, we have implemented the equal opportunities action plan 2021 -2025, which sets the guidelines to rectify possible imbalances to combat inequalities in order to guarantee the principle of equal opportunities in all the consortium's processes.

We are also committed to motivating and training staff in the principles of responsible tourism, promoting good environmental practices and providing information about the consortium's environmental breakthroughs and interventions.

#### 1.2 Barcelona Biosphere Commitment to Sustainable Tourism

The Turisme de Barcelona Consortium, Barcelona City Council and the Barcelona Chamber of Commerce promote and co-manage the *Barcelona Biosphere Commitment to Sustainable Tourism (BBCST)*.

In 2011, Barcelona became the first city in the world to be awarded Biosphere World Class Destination certification by the *Responsible Tourism Institute*, in accordance with the criteria of the *Global Sustainable Tourism Council*. The certification, which is renewed annually, recognises Barcelona as a sustainable and responsible tourist destination.

Since 2018, businesses and bodies in Barcelona's tourism system that are committed to the responsible management of the environment, culture, working conditions, gender equality and social and economic profitability have been able to apply for a sustainability stamp.

The application process culminates with the awarding of Biosphere certification for sustainable tourism by the *Responsible Tourism Institute*. The certification is fully subsidised by the occupancy tax levied at hotels and other accommodation.

Barcelona's full involvement in the project and the collaboration of the public and private sector resulted in the city being the first destination in the world to be awarded *Biosphere Platinum* certification in 2022.

#### 1.3 Glasgow Declaration 2021

In 2021, the Turisme de Barcelona Consortium signed the *Glasgow Declaration* as a *support organisation* for climate action in tourism at the UN COP26 summit. This means that the Turisme de Barcelona Consortium is committed to undertaking actions to support, incentivise and train its members and stakeholders to promote the reduction of the sector's carbon footprint.



The Turisme de Barcelona Consortium works actively in the following areas, in order to align itself with the climate action set out in the declaration:

- Measure: To measure and disclose all travel- and tourism-related emissions.
  - To report annually on the steps being taken to reduce and offset our greenhouse gas (GHG) emissions.
  - The Carbon Footprint of Tourism in the City of Barcelona report drawn up by Inèdit as part of the Tourism Strategic Plan.<sup>1</sup>
- Finance: The interested parties will be given access to the necessary tools and resources to improve their competencies and address gaps in their knowledge.
  - To develop and manage the Barcelona Biosphere Commitment to Sustainable Tourism (BBCST) and Biosphere certification. Action subsidised by the occupancy tax levied at hotels and other accommodation.
  - To carry out campaigns at Turisme de Barcelona to align its promotional actions with sustainable tourism and provide free training by experts from the sector.
- Collaborate: To guarantee that tourism will contribute to environmental, economic and social equilibrium and take into account the resident population.
  - The institutions (Turisme de Barcelona, Chamber of Commerce, City Council and Provincial Council) will work together with public and private entities and businesses in the region to manage the *Barcelona Biosphere Commitment to* Sustainable Tourism.
  - To work with sustainable tourism stakeholders across the world and engage in benchmarking between different cities.
  - To recognise good practices in the sector and promote networking between entities and businesses.
  - o To reactivate and boost the consortium's Sustainability Table.
- **Decarbonise**: To set and deliver science-based targets to accelerate tourism's decarbonisation.
  - To raise awareness among tourists and visitors and improve communication about the environmental impact of the sector, in order to help people choose sustainable, low-impact travel options and tourist activities.
  - To promote neighbouring markets and longer stays.
  - $\circ\quad$  To create and promote low-impact products at the destination.

<sup>&</sup>lt;sup>1</sup> Report on the Carbon Footprint of Tourism sector in the city of Barcelona http://hdl.handle.net/11703/115214

- To draw up the guidelines for a master plan for the decarbonisation of the tourism sector to be achieved by 2050.
- Regenerate: To guarantee that tourism will contribute to environmental, economic and social equilibrium and provide support for the resident population. Tourism can contribute to restoring the natural, cultural, heritage and identifying elements of the region; generating direct interactions between the host community and the visitor; and facilitating the processes of learning, transformation and personal reflection.
  - Initiatives to raise awareness among visitors about the tourism footprint in the city.
  - To promote local food.
  - To promote local culture.

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### 2. Horizon and Alliances

#### 2.1 Mission, vision and values

The mission, vision and values of Turisme de Barcelona, which are included on the consortium's corporate website, are listed below:

#### Mission

The Turisme de Barcelona Consortium was set up in 1993 by Barcelona City Council, the Official Chamber of Commerce, Industry and Shipping of Barcelona and the Barcelona Promotion Foundation, with the aim of promoting tourism in Barcelona.

The mission of the Turisme de Barcelona Consortium is to promote and raise the profile of Barcelona as an international tourist destination by making its visitors aware of its culture and distinctiveness through an offer with an added value based on segmentation criteria involving the public and interests.

As part of its mission, Turisme de Barcelona acts as a facilitating agent that boosts the visitor economy by raising the profile of an aspirational and transformative destination. A destination that offers values that enable us to live and coexist in dynamic, sustainable and responsible surroundings and is committed to sustainable development goals criteria by strengthening its brand and the tangible and intangible returns generated by visitors.

The aim is to bring the benefits of the visitor economy to the community as a whole and the city's economy and its sphere of influence.

 To work to build the international reputation of the destination in accordance with the Barcelona brand.

- To encourage visitors from around the world to make the most of the destination.
- To attract benchmark events to generate economic activity, boost productive sectors and create well-being.
- As a facilitating agent, to help businesses grow in line with new trends.

#### Vision

Turisme de Barcelona's vision is to act as a national and international benchmark organisation in promotion and marketing at the service of the economy and tourism sector based on values of sustainability and public and private agreement.

#### **Values**

#### Our corporate values are:

- Commitment: In order to create a fairer, more socially responsible society, we are firmly committed to social, environmental and economic sustainability and promoting CSR practices.
   This is reflected in our involvement and work with entities across the board and the social and economic fabric.
- Quality: We apply and work according to quality criteria in the running of every aspect of our
  organisation while guaranteeing the sustainability of the destination.
- Innovation: We promote innovation and progress in tourism-related matters
- *Holistic vision:* We fulfil our aims from a global perspective in accordance with a specific vision of the culture and region to their fullest extent.
- Enterprise: We provide a platform for attracting and launching business initiatives by accompanying and advising them on tourism-related matters and marketing strategies.
- *Knowledge*: Our experience and knowledge enables us to embark on successful new business projects and maintain high levels of loyalty.
- Excellence and expertise in managing our business and providing services to visitors and attracting meetings and leisure tourism.

#### 2.2. Alliances

The consortium's Sustainability Plan seeks to foster development actions and projects that involve, directly or indirectly, the different stakeholders in order to strengthen sustainable policies driven by government agencies in the city.

Turisme de Barcelona is part of a complex system that it uses to maintain a permanent dialogue to set targets.

#### **STAKEHOLDERS**



| INTERNAL   | EXTERNAL  |
|--|---|
| <ul> <li>CONSORTIUM MEMBERS</li> <li>✓ Barcelona City Council</li> <li>✓ The Official Chamber of Commerce,<br/>Industry and Shipping of Barcelona</li> <li>✓ Barcelona Promotion Foundation</li> <li>GOVERNING BODIES</li> <li>✓ General Council</li> <li>✓ Executive Committee</li> <li>✓ Tourism and City Municipal Council</li> </ul> | <ul> <li>COLLABORATING BODIES</li> <li>✓ Institutions</li> <li>✓ Associations and entities</li> <li>✓ Guilds and professional associations</li> <li>PROGRAMME MEMBERS</li> <li>CLIENTS (BUSINESSES)</li> <li>VISITORS</li> <li>CITIZENS</li> <li>MEDIA</li> <li>SUPPLIERS (BUSINESSES)</li> </ul> |
| <ul> <li>MANAGEMENT</li> <li>STAFF</li> <li>✓ Internal staff</li> <li>✓ External staff</li> </ul>  | <ul> <li>LOCAL COMMUNITY</li> <li>✓ Businesses from the region</li> <li>✓ Social, environmental, cultural, sporting and economic entities</li> </ul>  |
|  | <ul> <li>SECTOR</li> <li>✓ Institutions</li> <li>✓ Associations and entities</li> <li>✓ Guilds and professional associations</li> </ul>   |

ILLUSTRATION 2 - STAKEHOLDERS. CONSORTIUM'S CORPORATE SOCIAL ACTION PLAN 2018

In order to design this strategy, we focused on the criteria that contribute to achieving the United Nations Sustainable Development Goals (SDGs). To this end, we collaborate with different entities from Spain and around the world that have the common objective of promoting a more balanced territory and a more sustainable tourism.

# Global Sustainable **Tourist Council** (GSTC) **UNWTO** International Network of Sustainable **Tourism** Observatories (INSTO)



The **GSTC** manages the GSTC criteria – the global standards for sustainable travel and tourism – and provides international accreditation for sustainable tourism certification bodies.



INSTO seeks to support and connect destinations that are committed to improving the sustainability and resilience of tourism through studies and the exchange of analytical data to enable the observatories to create a network of associates that will benefit visitors and locals, with the aim of preserving the destinations for future generations.

### Responsible Tourism Institute



The Responsible Tourism Institute (RTI) is an international, not-for-profit NGO and association that has been promoting responsible tourism around the world for more than 20 years, by helping all the stakeholders involved in the tourism sector to develop a new way of travelling and discovering our planet.

RTI)



**ISTO** is an international organisation that brings together stakeholders from the social, sustainable and solidarity tourism sectors all

|  |  | over the world, and promotes accessible and responsible tourism.  |
|--|--|---|
| Global Destination Sustainable Index (GDS)                                     | GLOBAL<br>DESTINATION<br>SUSTAINABILITY<br>INDEX | The <b>GDS-Index</b> is the leading sustainability benchmarking and improvement programme for destinations around the world. It is used to assess the current social and environmental performance of a destination, and to drive improved performance. It is a powerful tool for clients to assess the sustainability of destinations to visit or meet in. |
| European Network for Accessible Tourism ENAT)                                  | EURAT European Network for Accessible Tourism    | <b>ENAT</b> is an association of tourism enterprises, organisations and individuals from the private, public and NGO sectors aimed at evaluating good practices, as well as providing and endorsing services and products for accessible tourism in Europe.   |
| Plataforma Representativa Estatal de Personas con Discapacidad Física (PREDIF) | & predif   | PREDIF represents and works to improve the quality of life for more than 100,000 people with disabilities. It runs programmes to benefit all individuals with physical disabilities through its member federations.  PREDIF also carries out person-to-person actions with its beneficiaries, such as the tourism programme for people with disabilities.   |

| Xarxa Barcelona | <b>A</b>             | Barcelona+Sostenible is a network of over        |
|-----------------|----------------------|--|
| + Sostenible    |                      | 1,800 organisations committed to                 |
|                 | BARCELONA+SOSTENIBLE | environmental, social and economic               |
| Taula           |                      | sustainability, in order to collectively build a |
| Compromís       |                      | city that is responsible towards people and      |
| Barcelona       |                      | the environment.                                 |
| Plàstic Zero    |                      |  |
|                 |                      | The Barcelona Zero Plastic Commitment is the     |
|                 |                      | outcome of work by the committee, the Taula      |
|                 |                      | Plàstic Zero, and seeks to reward initiatives    |
|                 |                      | that reduce the amount of single-use plastics    |
|                 |                      | in the city, and to encourage other              |
|                 |                      | organisations in the city to join in and tackle  |
|                 |                      | throwaway culture.                               |
|                 |                      | tinowaway culture.                               |
| Red Española de |                      | The 33 cities that are part of the AVE (High-    |
| Ciudades AVE    | <b>CIUDADESAVE</b>   | Speed Train) Cities Network offer a plethora     |
|                 |                      | of experiences that make them the perfect        |
|                 |                      | destinations to travel to by train. AVE Cities   |
|                 |                      | offers quick and convenient rail travel for      |
|                 |                      | passenger to discover 33 destinations and        |
|                 |                      | experience them first hand.                      |
|                 |                      | experience them mist hand.                       |

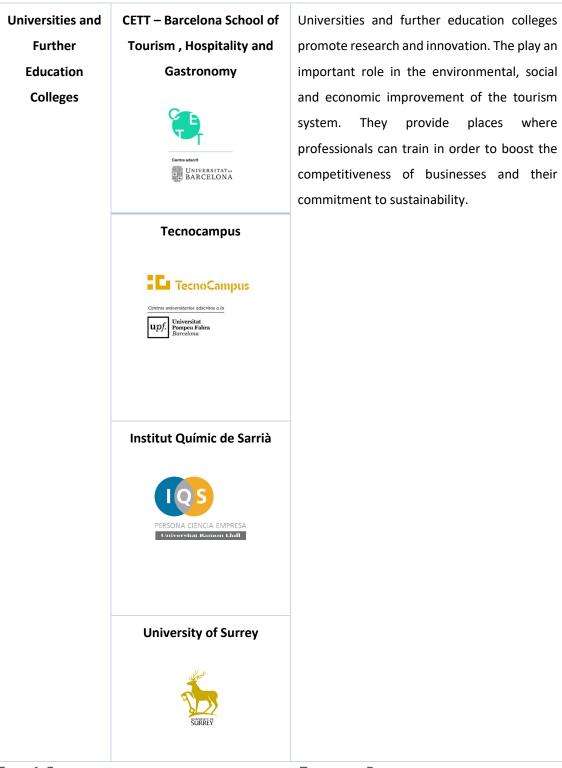


TABLE 1. ENTITIES WITH SUSTAINABILITY STRATEGIES THAT TURISME DE BARCELONA WORKS WITH

# 3. Sustainability Plan-Goals

The consortium's Sustainability Plan has 16 goals which are the focus of its actions and enable it to have a greater positive impact. The objectives are associated with the 3 pillars of sustainability: environmental, economic and socio-cultural (see Table 2).

| Id       | Goal   | Theme   |
|----------|--|---|
| Environm | ental  |   |
| EN-01    | To secure a commitment to environmental sustainability from businesses in Barcelona's tourism sector | Environmental policies and practices in tourism enterprises |
| EN-02    | To make the Barcelona brand known around the world as a sustainable destination                      | Marketing for sustainable tourism                           |
| EN-03    | To offset and reduce the carbon footprint of visitors and the Turisme de Barcelona Consortium        | Climate change and tourism                                  |
| EN-04    | To encourage visitors to sample local food, the Mediterranean diet and locally sourced produce       | Climate change and tourism                                  |
| EN-05    | To ensure visitors adopt sustainability criteria   | Tourists take part in preserving the ecosystem              |
| Economic |  |   |
| EC-01    | To involve stakeholders in the city's tourism strategy   | To make tourism part of local/regional planning             |
| EC-02    | To ensure tourism is economically viable   | Economic benefits for the local population and destination  |
| EC-03    | To redistribute and deconcentrate the visitor economy throughout the territory                       | Control intensity of use                                    |
| EC-04    | To promote fair and decent work in the tourism sector  | Labour market   |
| EC-05    | To improve the competitiveness of tourism enterprises  | Competitiveness of tourism enterprises                      |
| EC-06    | To build knowledge in order to manage and promote tourism more sustainably                           | To make tourism part of local/regional planning             |
| EC-07    | To drive digitisation as a vehicle for a more sustainable tourism                                    | Digitisation to achieve sustainable tourism                 |

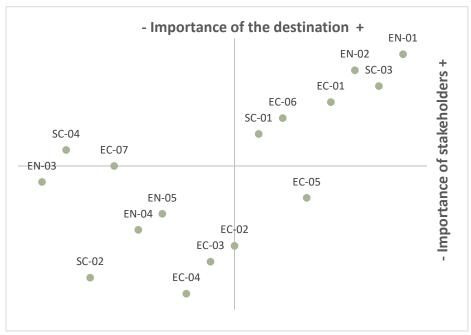
| Id         | Goal  | Theme                              |
|------------|---|------------------------------------|
| Socio-cult | ural  |                                    |
| SC-01      | To strengthen Barcelona's position as a world-    | Protecting the destination's       |
|            | renowned destination for art and culture          | image                              |
| SC-02      | To preserve Catalan culture and its artistic and  | Preservation of cultural assets    |
|            | cultural expressions                              |                                    |
| SC-03      | To strengthen Barcelona's position as a world-    | Accessibility                      |
|            | renowned accessible destination                   |                                    |
| SC-04      | To draw up a Corporate Social Responsibility Plan | Social responsibility policies and |
|            |   | practices among tourism            |
|            |   | enterprises                        |

TABLE 2. TURISME DE BARCELONA SUSTAINABILITY PLAN DIVIDED INTO SECTIONS

Although each goal is mostly associated with one pillar of sustainability (Environmental, Economic and Socio-cultural), they can also overlap:

|         |                | MA     | EC     | SC     |
|---------|----------------|--------|--------|--------|
| Id_goal | Pillar         | pillar | pillar | pillar |
| EN-01   | Environment    | х      | х      | х      |
| EN-02   | Environment    | х      |        |        |
| EN-03   | Environment    | х      |        |        |
| EN-04   | Environment    | х      | х      | х      |
| EN-05   | Environment    | х      |        | х      |
| EC-01   | Economic       | х      | Х      | х      |
| EC-02   | Economic       | Х      | Х      | х      |
| EC-03   | Economic       | х      | х      | х      |
| EC-04   | Economic       |        | Х      | х      |
| EC-05   | Economic       | х      | Х      | х      |
| EC-06   | Economic       | х      | х      | х      |
| EC-07   | Economic       | х      | Х      |        |
| SC-01   | Socio-cultural |        | х      | х      |
| SC-02   | Socio-cultural |        | Х      | х      |
| SC-03   | Socio-cultural |        | Х      | х      |
| SC-04   | Socio-cultural | х      | Х      | х      |

We have drawn up a graph to identify the most important issues based on the analysis of these themes and a shared commitment to the consortium's concerns and strategic guidelines.



**GRAPH 1. PRIORITISING GOALS** 

The most important goals for the destination and stakeholders are found in:

| PILLARS       | MAIN GOALS  | SDG  |
|---------------|---|--|
| Environmental | EN-01  To secure a commitment to environmental sustainability from businesses in Barcelona's tourism sector | 2, 3, 5, 6, 7, 8,<br>10, 11, 12, 13,<br>17 |
|               | EN-02  To make the Barcelona brand known around the world as a sustainable destination                      | 8, 10, 11, 13,<br>17                       |
| Economic      | EC-01  To involve stakeholders in the city's tourism strategy   | 8, 10, 11, 17                              |

| PILLARS        | MAIN GOALS   | SDG           |
|----------------|--|---------------|
|                | EC-06  | 9,11,12,13,17 |
|                | To build knowledge in order to manage and promote tourism more sustainably     |               |
| Socio-cultural | SC-03  | 8, 9, 10, 11, |
|                | To strengthen Barcelona's position as a world-renowned accessible destination  | 17            |
|                | SC-03  | 8,9,10,11,17  |
|                | To redistribute and deconcentrate the visitor economy throughout the territory |               |

# 4. Sustainability Plan- Actions

| Actions  | Indicator  | 2023 | 2024 | 2025 |
|--|--|------|------|------|
| EN-01. To secure a commitment to environmental sustainability fr     | om businesses in Barcelona's tourism sector                        |      |      |      |
| Barcelona Sustainable Tourism awards to incentivise good practices   | Candidatures presented for the Turisme de Barcelona good           | х    | х    | x    |
| in the sector  | practice awards  | ^    | ^    | ^    |
| Attracting and providing advice for the businesses that have signed  | Tourism enterprises with sustainability certification              |      |      |      |
| up to the Barcelona Biosphere Commitment to Sustainable Tourism      |  | х    | х    | x    |
| (BBCST), rewarding good practices in the efficient use of resources  |  | ^    | ^    | ^    |
| and minimising environmental impact.                                 |  |      |      |      |
| Incentivising businesses to obtain the Safe Travels stamp            | Tourism enterprises that have obtained the Safe Travels stamp      | Х    |      |      |
| EN-02. To make the Barcelona brand known around the world as a       | a sustainable destination  |      |      |      |
| Links to the Global Destination Sustainable Index: the annual        | Evolution of the sustainability performance of destinations in the | х    | Х    | v    |
| benchmark for MICE destinations.                                     | GDS index  | ^    | Χ    | Х    |
| Active participation in international networks and entities:         | Projects under development for each work group associated with     | х    | х    | x    |
| UNWTO, GSTC, City Destination Alliance                               | sustainability   | ^    | ^    | ^    |
| Fam trips for agents promoting sustainable tourism                   | Satisfaction of participants in fam trips about sustainability     | Х    |      |      |
| EN-03. To offset and reduce the carbon footprint of visitors and the | e Turisme de Barcelona Consortium                                  |      |      |      |
| Specific MICE actions to encourage congress delegates to use public  | Professionals who use public transport to travel around the        | х    | х    | x    |
| transport to get around the city                                     | destination  | ^    | Χ    | X    |
| Dissemination and creation of urban nature trails in Barcelona to    | Searches on the respective sections of the website                 | v    |      |      |
| be explored on foot or by bike                                       | visitbarcelona.com   | Х    |      |      |
| Drawing up the guidelines for a master plan for decarbonising the    | Completion of drawing up the plan                                  | х    | х    | x    |
| tourism sector by 2050   |  | ^    | ^    | ^    |
| Creation of content, products and campaigns to promote longer        | Tourist's average length of stay                                   | х    | х    | x    |
| stays (e.g. workation)   |  | ^    | ^    | ^    |

| Actions  | Indicator  | 2023 | 2024 | 2025 |
|--|--|------|------|------|
| Marketing actions for the Spanish and neighbouring markets (e.g. Barcelona is Back to Europe)  | Average distance covered by tourists from place of origin to destination | Х    |      |      |
| Promoting public transport on the Visit Barcelona website  | Tourists who get around the destination on public transport              | х    | х    | Х    |
| Offsetting Turisme de Barcelona's CO <sub>2</sub> emissions resulting from its business activities and including promotional and marketing actions in the calculation            | ·  | х    | х    | х    |
| Eliminating single-use plastics, reducing the use of paper and encouraging responsible purchasing practices at Turisme de Barcelona  |  | х    | х    | х    |
| EN-04 To encourage visitors to sample local food, the Mediterrane  | an diet and locally sourced produce                                      |      |      |      |
| Promoting wine tourism   | Tourists who take part in wine tourism activities                        | х    |      |      |
| Promoting the Mediterranean diet and km0 produce (e.g. The Food Revolution)  | Actions associated with the Mediterranean diet and km0 produce           | х    | х    | х    |
| EN-05. To ensure visitors adopt sustainability criteria  |  |      |      |      |
| Drawing up and implementing the guiding principles as part of the legacy (compendium of good practices in the MICE sector)   | Compilation of good practices for congresses and conventions             | х    | х    | х    |
| Disseminating responsible tourism guidelines specifically for destination Barcelona  | Views of the guidelines  | x    |      |      |
| Raising awareness among visitors about the water footprint and the reduction of plastic bottles at the information office in Plaça Catalunya (information and drinking fountain) | Litres of water consumed   | x    |      |      |

| EC-01 To involve stakeholders in the city's tourism strategy  |   |   |   |
|---|---|---|---|
|   |   |   |   |
| Participating in the Tourism and City Municipal Council Presentations about Turisme de Barcelona's actions                          | Х | Х | х |
| Participating in and creating alliances to strengthen Barcelona's Volume of Premium tourists  | х | х | х |
| position as a Premium destination   | ^ | ^ | ^ |
| EC-02. To ensure tourism is economically viable   |   |   |   |
| Creating products aligned with responsible tourism (e.g. Slow New products aligned with responsible tourism sold via Visit          | х |   |   |
| Barcelona Tickets   | ^ |   |   |
| EC-03. To redistribute and deconcentrate the visitor economy throughout the territory   |   |   |   |
| Creating new tourism imaginaries to diversify visits beyond iconic Tourists that go on a trip                                       | х | х | х |
| landmarks and attractions   | ^ | ^ | ^ |
| Promoting the Grand Tour Tourists who have spent the night in another Catalan destination   |   |   |   |
| on the same trip  |   |   |   |
| Territorial distribution of the levying of the tourist tax in new Districts that benefit from the levying of the tourist tax        |   |   |   |
| sustainable initiatives (e.g. Barcelona International District  | Х | Х | Х |
| programme)  |   |   |   |
| EC-04. To promote fair and decent work in the tourism sector  |   |   |   |
| Developing the Turisme de Barcelona Equality Plan Implementing actions promoted by the Turisme de Barcelona Equality Plan           | Х | X | х |
| Specific gender equality actions within the framework of the BBCST Differences in pay between women and men in the tourism sector   | х | v | V |
| to obtain certifications and carry out training across the sector (gender pay gap)  | ^ | Х | Х |
| Collaborative actions with businesses and entities to promote job New permanent contracts for people working in tourism             |   |   |   |
| quality (e.g. Track Turisme section at the Business with Social Value event)  | х | х | х |
| Disseminating data about the sector to visualise the pay gaps in the Disseminating information about salaries in the tourism sector |   |   |   |
| tourism sector  | х | Х | х |

| Actions Indicator  | 2023 | 2024 | 2025 |
|--|------|------|------|
| EC-05. To improve the competitiveness of tourism enterprises   |      |      |      |
| Lectures and training actions for tourism stakeholders Participants' satisfaction with the contents of the actions   | х    | Х    | Х    |
| EC-06. To build knowledge in order to manage and promote tourism more sustainably  |      |      |      |
| Collaborating with different universities in sustainability training Participants' satisfaction with the contents of the actions   | х    | x    | х    |
| Monitoring sustainability through the Barcelona Tourism Actions evaluated by SITS-OTB indicators Observatory Sustainable Tourism Indicator System (SITS-OTB)   | х    | х    | х    |
| EC-07. To drive digitisation as a vehicle for a more sustainable tourism   |      |      |      |
| Creating offsetting platforms and regenerative tourism (e.g. CO <sub>2</sub> Existence of offsetting platforms and regenerative tourism and legacy)  |      | x    | х    |
| Restructuring Turisme de Barcelona's digital environment to Level of execution of restructuring the digital environment optimise the running of the consortium and make promotion more sustainable (Source: Next Generation) | x    | х    | х    |

| Actions   | Indicator   | 2023 | 2024 | 2025 |
|---|---|------|------|------|
| SC-01. To strengthen Barcelona's position as a world-renowned |   |      |      |      |
| destination for art and culture                               |   |      |      |      |
| To promote cultural commemorations that are important for the | Percentage of people taking part in visitor trails              | v    |      | v    |
| city (e.g. Picasso Year)                                      |   | Х    | Х    | Х    |
| Disseminating the cultural agenda and events on different     | Views of the actions on different Turisme de Barcelona channels |      | v    | .,   |
| Turisme de Barcelona channels                                 |   | Х    | Х    | Х    |
| Promoting cultural amenities on different                     | Views of the actions on different Turisme de Barcelona channels | v    | v    |      |
| Turisme de Barcelona channels                                 |   | Х    | Х    | Х    |

| Actions  | Indicator  | 2023 | 2024 | 2025 |
|--|--|------|------|------|
| Promoting classical music and other related genres to strengthen Barcelona's position as a destination for art and culture (e.g. Barcelona Obertura)   | Views of the actions on different Turisme de Barcelona channels              | х    | х    | х    |
| SC-02. To preserve Catalan culture and its artistic and cultural exp   | ressions   |      |      |      |
| Lending visibility to tourism products and experiences that contribute to recovering or restoring the natural, cultural, heritage and identifying elements of the region   | Views of the actions on different Turisme de Barcelona channels              | х    | x    | x    |
| SC-03. To strengthen Barcelona's position as a world-renowned ac   | cessible destination   |      |      |      |
| Update and new layout of the Access Barcelona website  | Extent to which the website had been updated                                 | х    |      |      |
| Promotional actions and active participation in networks and global entities to strengthen Barcelona's position as an accessible tourist destination in Spain and around the world (ENAT, PREDIF, WTM, WTO, ISTO). | Attending meetings it has been invited to                                    | х    | x    | x    |
| Action in collaboration with PREDIF to promote the ISO 21902 standard on accessible tourism  | Businesses in the destination that have obtained the ISO 21902 certification | х    |      |      |
| Promoting the loan of material on an ad hoc basis for visually and hearing-impaired people at the information office in Plaça Catalunya  | Views of the publications online promoting the hire of accessible materials  | x    | х    | х    |
| Promoting activities adapted for people with disabilities as part of<br>the Barcelona Cultural District municipal programme  | Views of the promotional outputs of the activities                           | х    |      |      |
| Creating products aligned with accessible tourism (e.g. visitor trails in different districts, fam trip about the Easy Walking Tour and braille leaflet)   | Newly created products associated with accessible tourism                    | х    |      |      |
| Lectures and training actions about accessible tourism and to provide disabled visitors with the best possible assistance  | Participants' satisfaction with the contents of the actions                  | x    | х    | х    |

| Actions  | Indicator   | 2023 | 2024 | 2025 |  |  |
|--|---|------|------|------|--|--|
| SC-04. To draw up a Corporate Social Responsibility Plan       |   |      |      |      |  |  |
| Setting up the consortium's CSR panel                          | Actions promoted by the panel and included in the work plan       | Х    |      |      |  |  |
| Gathering ideas and suggestions about new practices to improve | Ideas put forward associated with the consortium's sustainability | v    |      |      |  |  |
| the consortium's sustainability                                |   | Х    |      |      |  |  |
| Beach clean-ups to raise awareness among the city's tourism    | People involved in the project on behalf of the consortium        |      |      |      |  |  |
| stakeholders (part of the Let's Clean Europe programme and the |   |      |      |      |  |  |
| Agència de Residus de Catalunya)                               |   |      |      |      |  |  |

# 5. Sustainability Plan- Links to the Glasgow Declaration

The direct impact of decarbonisation on the operations of a tourism organisation, like Turisme de Barcelona, which does not run a travel service, is limited.

But its potential impact on facilitating and catalysing its Climate Action Plan can be highly significant.

As a *support organisation* of the Glasgow Declaration, Turisme de Barcelona shares the same goals and commitments as all its other signatories, and will develop a Climate Action Plan that centres on sustainable tourism goals and is also committed to undertaking actions to promote, support, incentivise and train its members and stakeholders to align with the declaration and its 5 pathways (*Measure, Finance, Collaborate, Decarbonise* and *Regenerate*).

| Glasgow category | Actions  | Budget (€)            | Timeframe        |
|------------------|--|-----------------------|------------------|
| Measure          | • Offsetting Turisme de Barcelona's CO₂ emissions resulting from its business activities and including promotional and marketing actions in the calculation  | 9,000 euros/year      | 2023/ 2024/ 2025 |
| <b>(</b> )       | Gathering carbon footprint metrics in the context of Biosphere certification   | 2,000 euros /year     | 2023/ 2024/ 2025 |
| Finance          | <ul> <li>Attracting and providing advice for the businesses that have signed up to the Barcelona<br/>Biosphere Commitment to Sustainable Tourism, rewarding good practices in the efficient<br/>use of resources and minimising environmental impact.</li> </ul> | 150,000<br>euros/year | 2023/ 2024/ 2025 |
|                  | Lectures and training actions for the sector   | 39,000 euros/year     | 2023/ 2024/ 2025 |
|                  | Incentivising businesses to obtain the Safe Travels stamp  | Cost free             | 2023             |
| Collaborate      | Barcelona Sustainable Tourism awards to incentivise good practices in the sector   | 6,500 euros/year      | 2023/ 2024/ 2025 |
| ~                | <ul> <li>Involvement in the Global Destination Sustainable Index: the annual benchmark for MICE<br/>destinations.</li> </ul>   | 4,200 euros/year      | 2023/ 2024/ 2025 |
| July             | <ul> <li>Active participation in international networks and entities: UNWTO, GSTC, City<br/>Destination Alliance, ISTO and ENAT</li> </ul>   | 7,000 euros/year      | 2023/ 2024/ 2025 |
| Decarbonise      | <ul> <li>Dissemination and creation of urban nature trails in Barcelona to be explored on foot or<br/>by bike</li> </ul>   | 3,500 euros           | 2023             |
| 44               | <ul> <li>Drawing up the guidelines for a master plan for the decarbonisation of the tourism sector<br/>to be achieved by 2050.</li> </ul>  | 36,000 euros          | 2024/ 2025       |

| Glasgow category | Actions   | Budget (€)  | Timeframe        |
|------------------|---|---|------------------|
|                  |   |   |                  |
|                  | Creation of content, products and campaigns to promote longer stays (e.g. workation)  | 100,000€  | 2023/ 2024/ 2025 |
|                  |   | (Marketing<br>division – 50%<br>Barcelona<br>Provincial Council<br>(DIBA) |                  |
|                  | <ul> <li>Marketing actions for the Spanish and neighbouring markets (e.g. Barcelona is Back to<br/>Europe)</li> </ul>                                       | 30,000 euros/year   | 2023             |
|                  | Promoting public transport on the Visit Barcelona website   | Cost free   | 2023/ 2024/ 2025 |
|                  | Specific MICE actions to encourage congress delegates to use public transport to get around the city  | 200,000 euros   | 2023/ 2024/ 2025 |
| Regenerate       | Fam trips for agents promoting sustainable tourism  | 6,000 euros /year   | 2023             |
| 43               | <ul> <li>Eliminating single-use plastics, reducing the use of paper and encouraging responsible<br/>purchasing practices at Turisme de Barcelona</li> </ul> | Cost free   | 2023/ 2024/ 2025 |
|                  | Promoting the Mediterranean diet and km0 produce (e.g. The Food Revolution)   | 50,000 euros  | 2023/ 2024/ 2025 |

| Glasgow category | Actions   | Budget (€)  | Timeframe |
|------------------|---|-------------|-----------|
|                  | <ul> <li>Raising awareness among visitors about the water footprint at the information office in<br/>Plaça Catalunya (information and drinking fountain)</li> </ul> | 3,500 euros | 2023      |
|                  | Disseminating responsible tourism guidelines specifically for destination Barcelona   | Cost free   | 2023      |

# 6. Application of the Sustainability Plan – Follow-up and assessment system

Following up and evaluating the Sustainability Action Plan is key to ensuring the success of the implementation of the proposed actions and achieving the challenges that have been set.

In order to guarantee an effective implementation of the Turisme de Barcelona Consortium Sustainability Plan, we propose the follow-up and assessment actions listed below:

- Quarterly follow-up meetings to evaluate the degree of implementation of the actions.
- Yearly follow-up of the actions through follow-up files.
- Yearly assessment report.

The Sustainability Division and the Management Division will be in charge of the overall followup of the Sustainability Plan.

#### **Quarterly meetings**

The members of the work team will meet every quarter to evaluate the degree of implementation of the actions. Before the meeting, the members will need to have compiled all the information about the implementation of the different actions and consulted the people concerned.

#### Yearly follow-up files

In order to keep an official record of the follow-up process, the work team, with the support of the divisions responsible for each of the actions will have to fill in a follow-up file.

Below is a template to be used to follow up each of the actions included in the plan.

| Action plan follow-up file    |      |          |             |      |
|-------------------------------|------|----------|-------------|------|
| Goal                          |      |          |             |      |
| Action                        |      |          |             |      |
| Description of the action     |      |          |             |      |
| Division in charge            |      |          |             |      |
| Implementation calendar       |      |          |             |      |
| Degree of attainment of the a | tion |          |             |      |
| Observations                  |      | Degree ( | of attainme | nt   |
|                               |      | Low      | Medium      | High |
|                               |      |          |             |      |
| Indicator                     |      | Result   |             |      |
|                               |      |          |             |      |
| Opportunities for             |      |          |             |      |
| improvement                   |      |          |             |      |
| Date of follow-up             |      |          |             |      |

#### Annual assessment report

Every year, the management team will draw up a follow-up report to evaluate the degree of implementation of the actions and will present the opportunities for improvement in order to continue making progress in the sustainable management of the consortium.

The annual follow-up reports can include the following information regarding the evaluation of the results and indicators:

- Level of execution: total number of actions per division.
- Level of development of the actions: to determine the degree of attainment of the actions based on the follow-up indicators set out in the plan for each action.
- To identify improvement opportunities to be applied to the plan (new actions, calendarisation, new indicators, etc.).

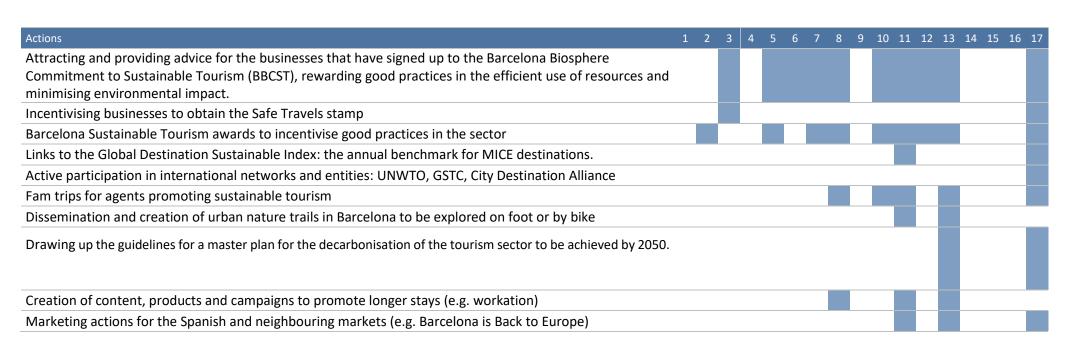
This annual assessment report will be presented to the Management Division, which will have to evaluate the proposal for new opportunities for improvement to be included in the plan, in order to continue making progress in the sustainable management of the Turisme de Barcelona Consortium.

## **Appendices**

Annex 1. Sustainability Plan-Link between the SDGs and the actions



The Turisme de Barcelona Consortium contributes to and works actively on the proposed actions included in the following SDGs:



| Actions   | 1 2 | 2 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 12 | 2 13 | 14 1 | 5 16 | 17 |
|---|-----|-----|---|---|---|---|---|---|----|-------|------|------|------|----|
| Promoting public transport on the Visit Barcelona website   |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Specific MICE actions to encourage congress delegates to use public transport to get around the city                |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Offsetting Turisme de Barcelona's CO <sub>2</sub> emissions resulting from its business activities and including    |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| promotional and marketing actions in the calculation  |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Eliminating single-use plastics, reducing the use of paper and encouraging responsible purchasing practices         |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| at Turisme de Barcelona   |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Promoting wine tourism  |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Promoting the Mediterranean diet and km0 produce (e.g. The Food Revolution)   |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Raising awareness among visitors about the water footprint and the reduction of plastic bottles at the              |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| information office in Plaça Catalunya (information and drinking fountain)   |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Disseminating responsible tourism guidelines specifically for destination Barcelona                                 |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Drawing up and implementing the guiding principles as part of the legacy (compendium of good practices in           |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| the MICE sector)  |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Participating in the Tourism and City Municipal Council   |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Participating in and creating alliances to strengthen Barcelona's position as a Premium destination                 |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Creating products aligned with responsible tourism (e.g. Slow Barcelona)  |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Creating new tourism imaginaries to diversify visits beyond iconic landmarks and attractions                        |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Promoting the Grand Tour  |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Territorial distribution of the levying of the tourist tax in new sustainable initiatives (e.g. Barcelona           |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| International District programme)   |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Disseminating data about the sector to visualise the pay gaps in the tourism sector                                 |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Collaborative actions with businesses and entities to promote job quality (e.g. Track Turisme section at the        |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Business with Social Value event)   |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Specific gender equality actions within the framework of the BBCST to obtain certifications and carry out           |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| training across the sector  |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Developing the Turisme de Barcelona Equality Plan   |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Lectures and training actions for tourism stakeholders  |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Collaborating with different universities in sustainability training  |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Monitoring sustainability through the Barcelona Tourism Observatory Sustainable Tourism Indicator System (SITS-OTB) |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Creating offsetting platforms and regenerative tourism (e.g. CO <sub>2</sub> and legacy)                            |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| Restructuring Turisme de Barcelona's digital environment to optimise the running of the consortium and              |     |     |   |   |   |   |   |   |    |       |      |      |      |    |
| make promotion more sustainable (Source: Next Generation)   |     |     |   |   |   |   |   |   |    |       |      |      |      |    |

| Actions  | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 1: | l 12 | 13 1 | 14 15 | 16 17 |
|--|---|---|---|---|---|---|---|---|---|-------|------|------|-------|-------|
| Disseminating the cultural agenda and events on different Turisme de Barcelona channels  |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| Promoting classical music and other related genres to strengthen Barcelona's position as a destination for   |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| art and culture (e.g. Barcelona Obertura)  |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| Promoting cultural amenities on different Turisme de Barcelona channels  |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| Guided trail of the Barcelona landscapes painted by Picasso  |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| Lending visibility to tourism products and experiences that contribute to recovering or restoring the natural, cultural, heritage and identifying elements of the region |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| Promotional actions and active participation in networks and global entities to strengthen Barcelona's   |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| position as an accessible tourist destination in Spain and around the world (ENAT, PREDIF, WTM, WTO, ISTO).  |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| Creating products aligned with accessible tourism (e.g. visitor trails in different districts, fam trip about the Easy Walking Tour and braille leaflet)                 |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| Action in collaboration with PREDIF to promote the ISO 21902 standard on accessible tourism  |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| Lectures and training actions about accessible tourism and to provide disabled visitors with the best  |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| possible assistance  |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| Update and new layout of the Access Barcelona website  |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| Promoting the loan of material on an ad hoc basis for visually and hearing-impaired people at the  |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| information office in Plaça Catalunya  |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| Promoting activities adapted for people with disabilities as part of the Barcelona Cultural District municipal   |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| programme  |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| Setting up the consortium's CSR panel  |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| Beach clean-ups to raise awareness among the city's tourism stakeholders (part of the Let's Clean Europe   |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| programme and the Agència de Residus de Catalunya)   |   |   |   |   |   |   |   |   |   |       |      |      |       |       |
| Gathering ideas and suggestions about new practices to improve the consortium's sustainability   |   |   |   |   |   |   |   |   |   |       |      |      |       |       |

# Appendix 2. Table of indicators

| Actions  | Indicator  | Calculation  | Source                                      | Justification and interpretation  |
|--|--|--|---|---|
| Attracting and providing advice for the businesses that have signed up to the Barcelona Biosphere Commitment to Sustainable Tourism, rewarding good practices in the efficient use of resources and minimising environmental impact. | Tourism enterprises that have obtained the Safe Travels stamp                  | Sum total of enterprises<br>in Barcelona with<br>Barcelona Biosphere<br>certification                                      | Sustainability -<br>Turisme de<br>Barcelona | Maintaining or increasing the number of enterprises with Biosphere certification indicates the level of commitment of tourism enterprises to environmental sustainability |
| Incentivising businesses to obtain the Safe<br>Travels stamp   | Tourism enterprises that have obtained the Safe Travels stamp                  | Sum total of enterprises<br>in Barcelona with the<br>Safe Travels stamp  | Sustainability -<br>Turisme de<br>Barcelona | Maintaining or increasing the number of enterprises with the Safe Travels stamp indicates the level of commitment of tourism enterprises to health protocols              |
| Barcelona Sustainable Tourism awards to incentivise good practices in the sector   | Candidatures presented for the<br>Turisme de Barcelona good<br>practice awards | Sum total of candidatures presented for the awards   | Sustainability -<br>Turisme de<br>Barcelona | If the indicator grows, this means that there are more enterprises or entities committed to sustainability  |
| Links to the Global Destination Sustainable Index: the annual benchmark for MICE destinations.   | Evolution of the sustainability performance of the GDS index                   | Interannual difference in percentage points in the general performance of the GDS index                                    | GDS index                                   | If the difference is positive, this means that the performance of the index has improved  |
| Active participation in international networks and entities: UNWTO, GSTC, City Destination Alliance  | Projects under development for each work group associated with sustainability  | Sum total of projects under development for each group actively involved in sustainability  Sustainability  Sustainability |   | Maintaining the number of projects Turisme de Barcelona is involved in indicates its firm commitment to the sustainability of the destination                             |
| Fam trips for agents promoting sustainable tourism   | Satisfaction of participants in fam trips about sustainability                 | Average evaluation of<br>the participants in fam<br>trips about<br>sustainability (scale of 0<br>to 10)                    | Sustainability -<br>Turisme de<br>Barcelona | An increase in evaluation means a greater perception of the levels of sustainability at the destination   |

| Actions   | Indicator  | Calculation  | Source   | Justification and interpretation   |
|---|--|--|--|--|
| Dissemination and creation of urban nature trails in Barcelona to be explored on foot or by bike  | Searches on the respective sections of the website visitbarcelona.com                            | Sum total of searches<br>on the respective<br>sections of the website<br>visitbarcelona.com                                | Marketing -<br>Turisme de<br>Barcelona                     | An increase in visits in these areas means a wider dissemination of their contents   |
| Drawing up the guidelines for a master plan for decarbonising the tourism sector by 2050  | Completion of drawing up the plan  | Percentage of completion of the plan   | Sustainability -<br>Turisme de<br>Barcelona                | A higher percentage of completion of the plan means we are closer to achieving the destination's decarbonisation goals   |
| Creation of content, products and campaigns to promote longer stays (e.g. workation)  | Tourist's average length of stay   | Average length of stay reported by tourists at all types of accommodation  | Turisme de<br>Barcelona<br>Observatory:<br>city and region | An increase in the average length of stay can contribute to maintaining or reducing the number of trips to reach the destination and the environmental impact of the transport used to get there |
| Marketing actions for the Spanish and neighbouring markets (e.g. Barcelona is Back to Europe)   | Average distance covered by tourists from place of origin to destination                         | Km by origin · Tourists<br>by origin / Total tourists  | Turisme de<br>Barcelona<br>Observatory:<br>city and region | The shorter the distance travelled from place of origin, the lower the greenhouse gas emissions (GHG) will be, and, as a result, there will be a lower impact on climate change                  |
| Promoting public transport on the Visit<br>Barcelona website  | Tourists who get around the destination on public transport                                      | Percentage of tourists who state that they use public transport to get around Barcelona                                    | Turisme de<br>Barcelona<br>Observatory:<br>city and region | The higher the proportion of tourists using public transport, the lower the impact on air pollution and climate change will be   |
| Specific MICE actions to encourage congress delegates to use public transport to get around the city  | Professionals who use public transport to travel around the destination                          | Percentage of tourists who are visiting for professional reasons who use public transport to travel around the destination | Turisme de<br>Barcelona<br>Observatory:<br>city and region | The higher the proportion of professionals who use public transport, the better the sustainable mobility model will be   |
| Offsetting Turisme de Barcelona's CO <sub>2</sub> emissions resulting from its business activities and including promotional and marketing actions in the calculation | Tonnes of CO <sub>2</sub> offset by Turisme<br>de Barcelona in the total number<br>of trips made | Percentage of tonnes of CO <sub>2</sub> offset by Turisme de Barcelona in the total number of trips made                   | Sustainability -<br>Turisme de<br>Barcelona                | A higher percentage of tonnes offset proves Turisme de Barcelona's commitment to minimising the negative environmental externalities of its activities   |

| Actions  | Indicator  | Calculation  | Source   | Justification and interpretation  |
|--|--|--|--|---|
| Eliminating single-use plastics, reducing the use of paper and encouraging responsible purchasing practices at Turisme de Barcelona  | Actions focusing on improving inhouse sustainability at Turisme de Barcelona | Sum total of actions focusing on in-house improvements   | Sustainability -<br>Turisme de<br>Barcelona                      | Maintaining or increasing the number of actions focusing on in-house improvements proves Turisme de Barcelona's commitment to minimising the negative environmental externalities of its activities             |
| Promoting wine tourism   | Tourists who take part in wine tourism activities                            | Percentage of tourists who take part in, or are thinking of taking part in a wine tourism activity | Turisme de<br>Barcelona<br>Observatory:<br>city and region       | The higher the percentage of tourists who take part in these activities, the greater the interest in the Mediterranean diet and locally sourced produce   |
| Promoting the Mediterranean diet and km0 produce (e.g. The Food Revolution)  | Actions associated with the Mediterranean diet and km0 produce               | Sum total of actions<br>associated with the<br>Mediterranean diet and<br>km0 produce               | Sustainability -<br>Turisme de<br>Barcelona                      | Maintaining or increasing the number of actions associated with the Mediterranean diet and km0 produce proves Turisme de Barcelona's commitment to promoting local dishes and produce at the destination        |
| Raising awareness among visitors about<br>the water footprint and the reduction of<br>plastic bottles at the information office in<br>Plaça Catalunya (information and drinking<br>fountain) | Litres of water consumed   | Sum total of litres of water consumed  | Sustainability -<br>Turisme de<br>Barcelona                      | If the indicator grows, this means there has been a greater reduction in the use of single-use plastic bottles and, as a result, awareness-raising about the water footprint has had a greater impact and reach |
| Disseminating responsible tourism guidelines specifically for destination Barcelona  | Views of the guidelines  | Sum total of impacts of guidelines   | Marketing and Tourist Assistance Services - Turisme de Barcelona | If the indicator grows, this means the guidelines will have a greater reach   |
| Drawing up and implementing the guiding principles as part of the legacy (compendium of good practices in the MICE sector)   | Compilation of good practices for congresses and conventions                 | Total number of good practices documented by congresses and conventions                            | BCB - Turisme<br>de Barcelona                                    | The higher the number of good practices, the more positive the impact on the city's economy will be   |

| Actions   | Indicator   | Calculation  | Source   | Justification and interpretation   |
|---|---|--|--|--|
| Participating in the Tourism and City<br>Municipal Council  | Presentations about Turisme de<br>Barcelona's actions                             | Sum total of presentations about Turisme de Barcelona's actions  | Institutional<br>Relations -<br>Turisme de<br>Barcelona    | Maintaining or increasing the number of presentations proves Turisme de Barcelona's commitment to involving stakeholders in the city's tourism strategy  |
| Participating in and creating alliances to strengthen Barcelona's position as a Premium destination | Volume of Premium tourists  | Percentage of tourists who state that they have spent more than 350€ per day, per person during their stay (excluding transport used to travel to the city and accommodation)          | Turisme de<br>Barcelona<br>Observatory:<br>city and region | An increase in the percentage of Premium tourists improves the position of the city's Premium offer  |
| Creating products aligned with responsible tourism (e.g. Slow Barcelona)                            | New products aligned with responsible tourism sold via Visit Barcelona Tickets    | Sum of new sustainable products aligned with responsible tourism sold via Visit Barcelona Tickets, excluding those related to accessible tourism (Turisme de Barcelona sales platform) | Sales - Turisme<br>de Barcelona                            | A growing number of products aligned with responsible tourism sold and created by the consortium proves its commitment to this issue   |
| Creating new tourism imaginaries to diversify visits beyond iconic landmarks and attractions        | Tourists that go on a trip  | Percentage of tourists who state that they have been on a trip outside Barcelona (without staying overnight)   | Turisme de<br>Barcelona<br>Observatory:<br>city and region | An increase in the percentage of tourists who state that they have been on a trip outside Barcelona, indicates the extent to which tourism is decentralised in the city  |
| Promoting the Grand Tour  | Tourists who have spent the night in another Catalan destination on the same trip | Percentage of tourists<br>who state that they<br>have stayed overnight<br>at another Catalan<br>destination on the same<br>trip  | Turisme de<br>Barcelona<br>Observatory:<br>city and region | An increase in the percentage of tourists who state that they have stayed overnight at another Catalan destination on the same trip, indicates the degree of complementarity between tourist destinations in Catalonia |

| Actions  | Indicator   | Calculation  | Source  | Justification and interpretation  |
|--|---|--|---|---|
| Territorial distribution of the levying of the tourist tax in new sustainable initiatives (e.g. Barcelona International District programme)    | Districts that benefit from the levying of the tourist tax                      | Percentage of districts with projects funded by the tourist tax  | Barcelona City<br>Council                                   | The greater the number of districts that have benefited, the greater the territorial distribution of the visitor economy  |
| Disseminating data about the sector to visualise the pay gaps in the tourism sector  | Disseminating information about salaries in the tourism sector                  | Total number of reports containing this information published by the Turisme de Barcelona Observatory            | Turisme de<br>Barcelona<br>Observatory:<br>city and region  | The existence of reports containing information about salaries proves the consortium's commitment to promoting fair and decent work in the tourism sector         |
| Collaborative actions with businesses and entities to promote job quality (e.g. Track Turisme section at the Business with Social Value event) | New permanent contracts for people working in tourism                           | Percentage of permanent contracts out of the total number of new contracts issued to people working in tourism   | Turisme de<br>Barcelona<br>Observatory:<br>city and region  | The greater the proportion of permanent contracts brings greater improvements to the quality of working conditions in the tourism sector                          |
| Specific gender equality actions within the framework of the BBCST to obtain certifications and carry out training across the sector           | Differences in pay between women and men in the tourism sector (gender pay gap) | Women's average salary / Men's average salary  | Turisme de<br>Barcelona<br>Observatory:<br>city and region  | The higher the value of the indicator, the lower the gender pay gap (inequality) between men and women.   |
| Developing the Turisme de Barcelona<br>Equality Plan   | Implementing actions promoted by the Turisme de Barcelona Equality Plan         | Percentage of actions implemented by the Turisme de Barcelona Equality Plan                                      | Compliance and<br>Transparency -<br>Turisme de<br>Barcelona | Wider implementation of the actions in the Equality Plan shows Turisme de Barcelona's higher level of commitment to the issue                                     |
| Lectures and training actions for tourism stakeholders   | Participants' satisfaction with the contents of the actions                     | Participants' average<br>evaluation of the<br>contents of lectures and<br>training actions (scale of<br>0 to 10) | Sustainability -<br>Turisme de<br>Barcelona                 | An increase in the evaluation of the contents of the actions brings improvements to knowledge transfer in order to improve the competitiveness of the destination |

| Actions  | Indicator  | Calculation  | Source                                      | Justification and interpretation  |
|--|--|--|---|---|
| Collaborating with different universities in sustainability training   | Participants' satisfaction with the contents of the actions        | Participants' average<br>evaluation of the<br>contents of the lectures<br>and training actions<br>(scale of 0 to 10)           | Sustainability -<br>Turisme de<br>Barcelona | An increase in the evaluation of the contents of the actions brings improvements to knowledge transfer in order to improve the accessibility of the destination             |
| Monitoring sustainability through the<br>Barcelona Tourism Observatory<br>Sustainable Tourism Indicator System<br>(SITS-OTB)                                     | Actions evaluated by SITS-OTB indicators                           | Sum total of the actions<br>that take into account<br>the SITS-OTB indicators<br>in their previous or<br>subsequent evaluation | Sustainability -<br>Turisme de<br>Barcelona | An increase in the number of actions evaluated with the SITS-OTB indicators shows the consortium's commitment to include sustainability measures in their planning          |
| Creating offsetting platforms and regenerative tourism (e.g. CO <sub>2</sub> and legacy)   | Existence of offsetting platforms and regenerative tourism         | Percentage of active platforms out of the total planned  | Sustainability -<br>Turisme de<br>Barcelona | The existence of these platforms indicates the consortium's commitment to providing tourism stakeholders with the tools to raise awareness about sustainability             |
| Restructuring Turisme de Barcelona's digital environment to optimise the running of the consortium and make promotion more sustainable (Source: Next Generation) | Level of execution of the restructuring of the digital environment | Percentage of the executed budget of the total assigned to restructuring the digital environment                               | Digital - Turisme<br>de Barcelona           | The higher the degree of execution, the greater the restructuring of the digital environment will be, and there will be more tools for sustainable management and promotion |
| Disseminating the cultural agenda and events on different Turisme de Barcelona channels  | Views of the actions on different<br>Turisme de Barcelona channels | Sum total of views of<br>the cultural agenda and<br>relevant events on all<br>Turisme de Barcelona<br>channels                 | Marketing -<br>Turisme de<br>Barcelona      | If the indicator grows, this means that the cultural agenda and events will have a greater reach  |
| Promoting classical music and other related genres to strengthen Barcelona's position as a destination for art and culture (e.g. Barcelona Obertura)             | Views of the actions on different<br>Turisme de Barcelona channels | Sum total of views of<br>classical music events<br>and other related<br>genres on all Turisme de<br>Barcelona channels         | Marketing -<br>Turisme de<br>Barcelona      | If the indicator grows, this means that classical music and other related genres at the destination will have a greater reach   |

| Actions  | Indicator  | Calculation  | Source                                      | Justification and interpretation  |
|--|--|--|---|---|
| Promoting cultural amenities on different  Turisme de Barcelona channels   | Views of the actions on different<br>Turisme de Barcelona channels             | Sum total of views of<br>the actions related to<br>cultural amenities on all<br>Turisme de Barcelona<br>channels       | Marketing -<br>Turisme de<br>Barcelona      | If the indicator grows, this means that cultural amenities will have a greater reach  |
| Guided trail of the Barcelona landscapes painted by Picasso  | Percentage of people taking part in visitor trails                             | Occupancy of the total<br>number of places on the<br>guided trail of the<br>Barcelona landscapes<br>painted by Picasso | Sustainability -<br>Turisme de<br>Barcelona | The higher the percentage of people on the walking trail, the wider the dissemination of the culture will be  |
| Lending visibility to tourism products and experiences that contribute to recovering or restoring the natural, cultural, heritage and identifying elements of the region   | Views of the actions on different<br>Turisme de Barcelona channels             | Sum total of views of<br>Catalan cultural events<br>on all Turisme de<br>Barcelona channels                            | Marketing -<br>Turisme de<br>Barcelona      | If the indicator grows, this means that<br>Catalan cultural events will have a greater<br>reach   |
| Promotional actions and active participation in networks and global entities to strengthen Barcelona's position as an accessible tourist destination in Spain and around the world (ENAT, PREDIF, WTM, WTO, ISTO). | Attending meetings it has been invited to                                      | Attendance percentage of the meetings it has been invited to   | Sustainability -<br>Turisme de<br>Barcelona | The more meetings the consortium attends proves its higher level of commitment to the issue   |
| Creating products aligned with accessible tourism (e.g. visitor trails in different districts, fam trip about the Easy Walking Tour and braille leaflet)   | New products aligned with responsible tourism sold via Visit Barcelona Tickets | Sum total of new products associated with accessible tourism   | Sustainability -<br>Turisme de<br>Barcelona | A growing number of products aligned with accessibility sold and created by the consortium proves its commitment to this issue                                |
| Action in collaboration with PREDIF to promote the ISO 21902 standard on accessible tourism  | Businesses in the destination that have obtained the ISO 21902 certification   | Sum total of businesses in the destination that have obtained the ISO 21902 certification                              | PREDIF                                      | Maintaining or increasing the number of businesses with ISO 21902 certification proves the level of commitment of tourism enterprises to accessibility issues |

| Actions  | Indicator   | Calculation   | Source                                      | Justification and interpretation   |
|--|---|---|---|--|
| Lectures and training actions about accessible tourism and to provide disabled visitors with the best possible assistance  | Participants' satisfaction with the contents of the actions                 | Participants' average evaluation of the contents of the lectures and training actions (scale of 0 to 10)    | Sustainability -<br>Turisme de<br>Barcelona | An increase in the evaluation of the contents of the actions brings improvements to knowledge transfer in order to improve the accessibility of the destination  |
| Update and new layout of the Access<br>Barcelona website   | Extent to which the website has been updated                                | Percentage of the website updated out of the total content  | Sustainability -<br>Turisme de<br>Barcelona | The more the website has been updated, the greater Turisme de Barcelona's commitment to an accurate dissemination of the accessibility of its tourism offer and the city's infrastructure as their conditions evolve |
| Promoting the loan of material on an ad hoc basis for visually and hearing-impaired people at the information office in Plaça Catalunya                              | Views of the publications online promoting the hire of accessible materials | Sum total of the impressions of online publications promoting the hire of accessible materials              | Marketing -<br>Turisme de<br>Barcelona      | A higher number of views means that the hire of accessible materials has a greater reach   |
| Promoting activities adapted for people with disabilities as part of the Barcelona Cultural District municipal programme   | Views of the promotional outputs of the activities                          | Sum total of the impressions of publications promoting accessible activities in Barcelona Cultural District | Marketing -<br>Turisme de<br>Barcelona      | A higher number of views means that the accessible activities at Barcelona Cultural District have a greater reach  |
| Setting up the consortium's CSR panel  | Actions promoted by the panel and included in the work plan                 | Sum of actions promoted by the panel and included in the work plan  | Sustainability -<br>Turisme de<br>Barcelona | A higher number of actions promoted and included in the work plan proves Turisme de Barcelona is more committed to the issue   |
| Beach clean-ups to raise awareness among<br>the city's tourism stakeholders (part of the<br>Let's Clean Europe programme and the<br>Agència de Residus de Catalunya) | People involved in the project on behalf of the consortium                  | Sum total of participants in the project on behalf of the consortium  | Sustainability -<br>Turisme de<br>Barcelona | Greater participation in the initiative proves greater compliance with the consortium's CSR targets  |

| Actions  | Indicator   | Calculation  | Source                                      | Justification and interpretation  |
|--|---|--|---|---|
| Gathering ideas and suggestions about new practices to improve the consortium's sustainability | Ideas put forward associated with the consortium's sustainability | Sum total of the ideas<br>about sustainability put<br>forward by consortium<br>staff | Sustainability -<br>Turisme de<br>Barcelona | The higher the number of ideas put forward improves the involvement of people working at the consortium on in-house sustainability and CSR issues |